Disclaimer: This document is a translation of the Japanese original for reference purposes only.

KPI(key Performance Indicators)Progress Report in May 2019 The monthly number of attendees at Open Seminars increased by 129.0%YOY. Total number of subscribers to WEBinsource increased by 120.9% changes from FY17.

Insource today announced that the monthly number of On-Site Training was 1,085 (97.5% YOY) and the monthly number of attendees at Open Seminars was 4,741 (129.0% YOY). In addition, the total number of WEBinsource subscribers (organizations) reached 10,357 and the monthly number of Leaf paid subscribers (organizations) has reached 138.

1. Monthly number of On-Site Training conducted

| | U | | | | J) | Unit: times) |
|---|-----------------|-------------------|----------------|-------------------|------------------|-------------------|
| | | FY2018 | | | | |
| | January | February | March | April | May | Total |
| Monthly number of trainings conducted (YOY) | 951 (120.4%) | 1,092 (109.5%) | 735 (98.0%) | 1,592 (108.6%) | 1,085 (97.5%) | 9,530 (110.0%) |

*Consolidated subsidiaries are included.

<FYI> Total number of trainings conducted in FY2017: 13,461

2. Monthly number of attendees at Open Seminars

(Unit: attendees)

| | FY2018 | | | | Tatal | |
|-----------------------------|----------|----------|----------|----------|----------|----------|
| | January | February | March | April | May | Total |
| Monthly number of attendees | 4,171 | 5,366 | 5,550 | 8,173 | 4,741 | 44,216 |
| (YOY) | (125.7%) | (129.8%) | (123.2%) | (131.2%) | (129.0%) | (128.3%) |

<FYI> Total number of attendees in FY2017: 55,948

3. WEBinsource: Total number of subscribers (organizations)

(Unit: Organizations)

| | FY2018 | | | | | |
|---------------------|-----------|-----------|-----------|-----------|-----------|--|
| | January | February | March | April | May | |
| Total | 9,467 | 9,679 | 9,942 | 10,149 | 10,357 | |
| (changes from FY17) | (+903) | (+1,115) | (+1,378) | (+1,585) | (+1,793) | |
| (rate of change: %) | (+110.5%) | (+113.0%) | (+116.1%) | (+118.5%) | (+120.9%) | |

*Figures above are calculated at the end of each month.

4. "Leaf (HR support system)": Total number of paid subscribers (organizations)

(Unit: Organizations)

| | FY2018 | | | | |
|--|---------|----------|-------|-------|-------|
| | January | February | March | April | May |
| HR support system, "Leaf" (Full-service) | 116 | 118 | 132 | 135 | 138 |
| (MOM) | (+10) | (+2) | (+14) | (+3) | (+3) |
| (changes from FY17) | (+24) | (+26) | (+40) | (+43) | (+46) |
| Web conversion service for appraisal forms | 33 | 33 | 37 | 38 | 39 |
| (MOM) | (+2) | (±0) | (+4) | (+1) | (+1) |

* Web conversion service for appraisal forms has been fully launched since August 2017.

5. "STUDIO (e-learning)": Total numbers of subscription IDs per month

(Unit: IDs)

(I Init: Organizationa)

| | FY2018 | | | | |
|---------------------|------------------------------|--------|--------|--------|--------|
| | January February March April | | | | |
| STUDIO (e-Learning) | 15,630 | 18,389 | 17,516 | 16,046 | 14,474 |
| | | | | | |

*STUDIO & STUDIO Powered by Leaf

*STUDIO has been fully launched since May 2017.

5. Stress Check Support Service: Number of orders and status of progress

| (Unit: Organizations) | | | | | | |
|---|---------|----------|-------|-------|-------|--------------------|
| | FY2018 | | | | | |
| | January | February | March | April | May | June (Estimate) |
| No. of orders received | 20 | 10 | 7 | 9 | 10 | - |
| (MOM) | (+13) | (+4) | (-2) | (±0) | (+1) | - |
| No. of orders delivered (by month) | 20 | 44 | 71 | 7 | 1 | 3 |
| No. of orders delivered (FY2019 total) | 57 | 101 | 172 | 179 | 180 | 183 |
| (YOY) | (+46) | (+83) | (+24) | (+31) | (+32) | (+35) |
| No. of orders to be delivered (end of month) | 111 | 77 | 13 | 15 | 24 | - |

*From January 2019, we have disclosed the number of orders and status of progress for Stress Check Support Service. *Note that after clients' inspection, the actual sales will be counted.

■WEBinsource

With WEBinsource, clients can sign up online for Open Seminars at discounted prices, and apply for HRD SmartPack (discounted package deal), our affiliated companies' training programs and books, etc. More and more clients are implementing WEBinsource as an employee training infrastructure, which has increased the number of attendees at Open Seminars.

WEBinsource: https://www.insource.co.jp/webins/index.html

• HRD SmartPack: https://www.insource.co.jp/bup/bup_smartpack.html

■Leaf (HR support system)

Leaf is our in-house platform to assist clients to improve business productivity and streamline HR-related operations (e.g.: training management, operation to personnel appraisal, skill management, conducting stress check).

· Leaf: https://www.insource.co.jp/it-tool/kenkanrisys_top.html

STUDIO

*Since January 2019, we have changed the name of our e-Learning service from "STUDIO Powered by Leaf" to "STUDIO".

STUDIO: A user-friendly e-learning courseware. Upon registration, users can always access over 293 contents(91

subjects) on STUDIO. * *As of March 31, 2019

STUDIO: <u>https://www.mitemo.co.jp/studio/</u>

■Web appraisal form service

Web conversion service for appraisal forms assists clients to realize streamlined operations by converting paper-/Excel-based performance appraisal forms into digital formats available online. For example, members can easily input their self-evaluation onto the digital appraisal forms. Also, Leaf allows administrators to easily contact and remind members to submit their forms.

• Web conversion service for appraisal forms: https://www.insource.co.jp/it-tool/service-each/value_web.html

Stress Check Support Service

Stress Check Support Service (outsourcing service) powered by Leaf is available at a very reasonable price (216 yen per person, including tax)*. Upon clients' requests, we also provide the service coupled with paper-based appraisal sheets. *Initial costs are excluded

Stress Check Support Service: <u>https://www.insource.co.jp/it-tool/leaf_other_usage_stresscheck.html</u>

We will further expand business by assisting clients to improve work productivity and offering clients reasonable training programs, IT solutions and various services.

The preliminary figures above may differ from the upcoming financial statements. This information is created with utmost caution, but we do not fully guarantee the accuracy.

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