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July 1, 2021

To Whom It May Concern,

Company Name: Insource Co., Ltd.  
Representative: Takayuki Funahashi  
Representative Director, President and CEO  
(Code number: 6200, First Section of the Tokyo Stock Exchange)  
Contact: Shigeo Fujimoto  
Director, Executive Officer, CFO  
(Corporate Management Department)  
(TEL. 03-5577-2283)

### **Notice: Acquisition of Shares of Marineroad Inc. (New Subsidiary)**

Insource Co., Ltd. hereby announces that its Board of Directors has resolved at a meeting held today to acquire shares of Marineroad Inc. (“Marineroad”) as of July 1, 2021.

#### 1. Reason for the acquisition of shares

Our company has developed more than 30,000 clients by utilizing IT for business processes, creating a database of all information generated, and using it for web marketing.

Marineroad has an excellent performance in solving issues such as recruitment, customer-attracting support, and user experience improvement, through web promotion and website creation.

By combining Marineroad's high level of web promotion capabilities and development knowledge with our web marketing, contents, and strong client base, we will be able to strengthen our web marketing and provide new services, and we expect significant synergy effects. Therefore, we have decided to acquire the shares, believing that it will contribute to the future expansion of our group's business.

#### 2. Overview of the subsidiary to be acquired (Marineroad Inc.)

(1) Name	Marineroad Inc.	
(2) Address	Yoshida Building 8F, 3-1-12 Higashi Shukugo, Utsunomiya-shi, Tochigi	
(3) Name and title of representative	Toshiaki Oohashi Representative Director and President	
(4) Description of business	Web promotion, website creation, system development, online store creation	
(5) Capital amount	19 million yen	
(6) Date of establishment	August, 1999	
(7) Major shareholders and percentage of shares held	Not disclosed due to the agreement between parties.	
(8) Relationship with Insource	Capital relationship	None
	Personnel relationship	None
	Business relationship	None

### 3. Overview of the counterparty to the share acquisition

(1) Name	2 individuals in Japan.
(2) Address	Not further disclosed due to the agreement between parties.
(3) Relationship with Insource	No personnel and business relationship. Not a related party.

### 4. Number of shares to be acquired, acquisition price and status of shares held before and after the acquisition

(1) Number of shares held before the change	0 (Number of voting rights: 0, Shareholding ratio: 0%)
(2) Number of shares acquired	380 shares (Number of voting rights: 380)
(3) Number of shares held after the change	380 shares (Number of voting rights: 380, Shareholding ratio: 100%)
(4) Acquisition price	Not disclosed due to the agreement between parties, but it is determined based on valuations where goodwill values are incorporated into the market price net asset method. The amount is less than 15% of Insource's net assets.

### 5. Schedule

(1) Date of resolution by the Board of Directors	July 1, 2021
(2) Date of contract execution	July 1, 2021
(3) Date of share transfer	July 1, 2021

### 6. Future outlook

The impact on the consolidated financial results for the fiscal year ending September 30, 2021 will be minor, but we believe that it will contribute to the continued improvement of our corporate value in the medium to long term.

We will promptly disclose any information that should be announced in the future.

END