Disclaimer: This document is a translation of the Japanese original for reference purposes only.

November 13, 2023
To Whom It May Concern,

| Company Name: | Insource Co., Ltd. |
| :--- | :--- |
| Representative: | Takayuki Funahashi |
|  | Representative Director, President and CEO |
|  | (Code number: 6200, Prime Market of the Tokyo |
|  | Stock Exchange) |
| Contact: | Shigeo Fujimoto |
|  | Director, Executive Officer, CFO |
|  | TEL. $+81-(0) 3-5577-2283$ |

## Notice: Regarding Dividends from Surplus

Insource Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held today, it resolved to pay dividends from surplus with a record date of September 30, 2023, as described below.

The relevant proposal will be placed on the agenda for the $21^{\text {st }}$ Ordinary General Meeting of Shareholders which will be held on December 15, 2023.

1. Details of dividends

|  | Amount | Latest dividend forecast <br> (Announced on November 6, 2023) | Results for the previous <br> fiscal year (FY21) |
| :--- | ---: | ---: | ---: |
| Record date | September 30, 2023 | September 30, 2023 | September 30, 2022 |
| Dividend per share | 13.00 yen | 13.00 yen | 21.50 yen |
| Total amount of dividends | 1,094 million yen | - | 905 million yen |
| Effective date | December 18, 2023 | - | December 19, 2022 |
| Source of dividends | Retained earnings | - | Retained earnings |

*The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2023, but the year-end dividend amount for FY21 represents the actual dividend amount.

## 2. Reason

The Company's basic dividend policy is to continuously pay dividends linked to business performance with a target payout ratio of $40 \%$ in order to gain long-term support from shareholders. The Company proposes a dividend of 13.00 yen per share (dividend payout ratio: 40.9\%) for FY22.
(Reference) Outline of annual dividends

|  | Dividend per share |  |  |
| :--- | ---: | ---: | ---: |
| Record date | End of 2Q | End of fiscal year | Total |
| Results for the current <br> fiscal year (FY22) | 0 yen | 13.00 yen | 13.00 yen |
| Results for the previous <br> fiscal year (FY21) | 0 yen | 21.50 yen | 21.50 yen |

